



## Teeswide Safeguarding Adults Board

Meeting Date: **Wednesday 13<sup>th</sup> March 2024**

Time: **9.30am – 12pm**

Venue: **Microsoft Teams**

### Attendees

Name	Role	Representing
Jane Bell	Administration Officer	TSAB Business Unit
Darren Best	Independent Chair	Teeswide Safeguarding Adults Board
Sarah Bowman-Abouna	Director of Public Health	Stockton-on-Tees Borough Council
Lindsay Britton-Robertson	Assistant Director of Safeguarding	South Tees Hospitals NHS Foundation Trust
Cllr Bob Buchan	Lead Member	Hartlepool Borough Council
Mayor Chris Cooke	Lead Member	Middlesbrough Borough Council
Angela Connor	Assistant Director Adult Social Care/PSW	Stockton-on-Tees Borough Council
Kati Cowley	Safer Custody and Equalities Hub Manager	HMP Holme House Prison
Elsbeth Devaney	Group Director of Nursing & Quality	TEWV
Natasha Douglas	Healthwatch Manager	Healthwatch Stockton
Elaine Godwin	Admin Officer	TSAB Business Unit
Jill Harrison	Director of Adult and Community Based Services	Hartlepool Borough Council
Neil Harrison	Head of Safeguarding & Specialist Services	Hartlepool Borough Council
Gina Hurwood	SAR Co-Ordinator	TSAB Business Unit
Alyson Longstaff	Advanced Customer Support Senior Leader	Durham Tees Valley Department for Work and Pensions
Amy Mahoney	Business Manager	TSAB Business Unit
Cllr Ann McCoy	Lead Member	Stockton-on-Tees Borough Council
Sam Midgley	Project Officer	TSAB Business Unit
Carolyn Nice	Director of Adults and Health	Stockton-on-Tees Borough Council
Cara Nimmo	Assistant Director for Adult Care Operations	Redcar & Cleveland Borough Council
Julian Penton****	Development Officer	Hartlepower
Chris Piercy	Director of Nursing	North East and North Cumbria Integrated Care Board
Patrick Rice	Corporate Director of Adults and Communities	Redcar & Cleveland Borough Council
Elise Pout	Temporary Assistant Chief Executive	Office of Police & Crime Commissioner
Angela Storm	Data Analysis and Performance Monitoring Officer	TSAB Business Unit
Chloe Swash	Admin Officer	TSAB Business Unit
Stephen Thomas	Development Officer	Healthwatch Hartlepool
Robin Turnbull	Area Manager	Cleveland Fire Brigade
Gary Watson	Business Manager	South Tees Safeguarding Children Partnership
Kellie Woodley	North East Director	People First

**Apologies**

<b>Name</b>	<b>Role</b>	<b>Representing</b>
Janet Alderton	Assistant Director of Nursing & Patient Safety	North Tees and Hartlepool NHS Foundation Trust
Gordon Bentley	Designated Nurse Safeguarding Adults	North East and North Cumbria Integrated Care Board
Paula Dewell	Detective Superintendent – Head of Safeguarding	Cleveland Police
Kate Duncan	Head of Safer Prisons & Equality	HMP Holme House Prison
Rachelle Kipling	Temporary Assistant Chief Executive	Office of Police & Crime Commissioner
Dr Hilary Lloyd	Chief Nurse	South Tees Hospitals NHS Foundation Trust
John Lovatt	Assistant Director	Hartlepool Borough Council
Beverley Murphy	Chief Nurse	Tees, Esk and Wear Valleys NHS Foundation Trust
Kay Nicolson	CEO	A Way Out
John Rafferty	Compliance Business Partner - Safeguarding	Thirteen Group
Erik Scollay	Director of Adult Social Care	Middlesbrough Borough Council
Helen Wilson	Superintendent	Cleveland Police

**Absent**

<b>Name</b>	<b>Role</b>	<b>Representing</b>
Sarah Aspinall	Inspector	CQC (Middlesbrough, Stockton-on-Tees and Redcar & Cleveland)
Richard Baker	Assistant Chief Constable	Cleveland Police
Cllr Lisa Belshaw	Lead Member	Redcar and Cleveland Borough Council
Jon Carling****	Chief Executive	Catalyst Stockton
Mark Davis***	Chief Executive	Middlesbrough Voluntary Development Agency
Mike Fleet	Principal Lecturer (Programmes) Department of Nursing & Midwifery	Teesside University
Dean Johansen-Berg		Healthwatch South Tees
Michelle Monty	Inspector	CQC Hartlepool
Peter Neal	CEO	Redcar and Cleveland Voluntary Development Agency
Ann Powell	Head of Stockton & Hartlepool PDU	National Probation Service
Darren Redgwell	Head of Middlesbrough, Redcar & Cleveland PDU	National Probation Service
Karen Sheard	Deputy Chief Nurse	North Tees and Hartlepool NHS Foundation Trust
Leanne Stockton	Business Manager	Hartlepool & Stockton Safeguarding Children Partnership
Katie Tucker	Inspector	CQC Hartlepool

\*Attends for specific agenda items only, \*\* Attends 2 times per year; \*\*\*Attends on behalf of MVDA, RCVA & Healthwatch South Tees, \*\*\*\* Attendance will be shared between Catalyst and Hartlepower

**Copies:** Chris Brown; Rebecca Duce; Caroline Gallilee; Emily Gibson; Suzanne Glass; Lorna Harrison; Nigel Hart; Kay Mgowan; Suzanne Metcalfe; Judith Oliver; Laura Poppleton; Angela Pringle, Mike Sharman; Karen Sproston; Rachael Surtees; Lyndsay Waddington

## Agenda Item 1 | Introduction and Apologies | Presenter: Chair

Independent Chair, Darren Best (DB) welcomed members to the March meeting. A number of apologies have been received and will be recorded on the minutes.

## Agenda Item 2 | Q3 Performance Report | Presenter: Angela Storm

The Q3 Performance Report has been compiled and shared with members using the PowerBi system. A link to the report and guidance for accessing the report were included on the meeting agenda. Anyone experiencing difficulties in accessing the report should liaise with Angela Storm (AS).

### Tab 1 – Priorities

Mirrors the old report style and links data to the priorities identified within the Strategic Plan. This tab is not interactive. AS advised that there is some further work to do to improve the formatting of this tab.

### Tab 2 – Performance Indicators (PI)

Links data to the four PIs. Again, this tab is not interactive. AS highlighted that the report gives a snapshot of concluded enquiries at the time when the report was produced, and that the data will continue to fluctuate as enquiries are concluded. Once the year end is reached the final year end figure will be ratified by the Local Authorities (LA). All four PIs are being achieved and areas still rated as amber were discussed at the Performance, Audit and Quality (PAQ) Sub-Group meeting in order to gain assurance. Two LA areas are rated amber under PI 1. Hartlepool Borough Council (HBC) have recorded an increase in Section 42 Enquiries relating to one Care Provider and work is ongoing in relation to this. The figures for Stockton-on-Tees Borough Council (SBC) have similarly been affected by a Care Homes subject to the Responding to and Addressing Serious Concerns (RASC) Protocol. Redcar & Cleveland Borough Council (RCBC) are rated as amber under PIs 2 and 3. RCBC are in the process of recruiting to an administrator role to ensure that Making Safeguarding Personal is being captured effectively.

### Table 3 – Safeguarding Concerns and Section 42 Enquiries

At this point in the report the data becomes interactive. For both Concerns and Section 42 Enquiries the report highlights the top 5 categories of abuse. By clicking on these within the report the data for each category can be split and viewed by LA area, gender, age range, location and source of referral. The tab also allows the user to change the year and the quarter in order to compare data.

### Tab 4 – Comparison Page

The tab compares the data for Q3 this year with the data for the same quarter in 2022-23. The tab includes a summary of the key points and again is interactive so that data can be broken down by different criteria. AS advised that this page is fixed for the current reporting quarter.

### Tab 5 – Outcomes

The tab is interactive so data in relation to risk being identified, whether risk was reduced or removed and whether outcomes were met can be broken down.

AS added that the PowerBi system continues to evolve and new features are being introduced. Further work will be carried out to look at trends within the data and mapping of types of abuse by LA area. The PAQ Sub-Group members have agreed to participate in a half day workshop to look at the data that is collected and the best ways in which it can be used for Strategic direction.

Multi Agency data is not currently included within the report. AS is meeting with partners to discuss data recording and how they will report into the new system. A page containing the Multi Agency data will be circulated with the minutes. There are no significant changes within the Multi Agency data to highlight.

Members commented that the PowerBi report will be helpful in providing evidence and identifying key areas for focus. It will be important to decide collectively as a Board what the reports need to show, so as not to lose sight of the key elements.

Members commented that the PowerBi report will be helpful in providing evidence and identifying key areas for focus. It will be important to decide collectively as a Board what the reports need to show, so as not to lose sight of the key elements.

DB thanked AS and those involved in supporting the work to get to this stage. The new reporting system is a significant move forward for TSAB in the way that data can now be interrogated in order to better respond to discussion around what is good, bad and what the data means. DB identified some key points:

- Tab one highlights a benefit for the 4 LA areas in TSAB in being able to compare their position against each other. Other Safeguarding Adults Boards (SAB) within the country will not have the facility to do this.
- Adult Safeguarding covers a wider age range than is traditionally associated with the term. Being able to interrogate the data by age range will be a useful tool going forward to help create procedures and guidance and to plan campaigns.
- It is important that members access and view the report from their own organisations' perspective and feedback to AS on what they would like to see included to better understand the data.
- DB queried if the system would be able to flag emerging trends within the data so that assurance can then be sought. This will be addressed as part of the work to look at trends which is still in the early stages.

Kellie Woodley and Chris Piercy to be added to the list to view the report.

Action Points	Action Owner	Deadline
1. Q3 Multi Agency Data to be circulated with the minutes	BU	27/03/2024
2. Feedback on the report to be provided to AS from individual organisations perspectives	ALL	17/04/2024
3. Kellie Woodley and Chris Piercy to be added to the list to view the report.	AS	27/03/2024

## Agenda Item 3 | Adult Exploitation Strategy Updated | Presenter: Cara Nimmo

Cara Nimmo (CN) provided an update on the work of the Adult Exploitation Task & Finish Group. The group are meeting in person rather than via Teams and are scheduled to meet again this week and also in May.

The working group have identified a vision, the overall aim of the strategy, clarified what Adult Exploitation means in terms of this strategy and that it is viewed as part of a pattern of behaviour rather than as a one off. Types of exploitation have been highlighted, whilst acknowledging that this will never be a complete list as new forms will continue to emerge. Trying to build both a national and local picture of awareness in relation to exploitation has been challenging due to the ways in which organisations categorise exploitation within their data. Different models of practice and

approaches will be included within the strategy plus a legal framework. The group are mindful not to make the strategy document too long, so appendices will be used for guidance, agencies and responsibilities and a glossary of terms. Case studies have been identified as working well within other strategies and Cleveland Police have provided four exploitation case studies for inclusion. A key part of the strategy is setting the strategic aims and objectives. Five key principles have been identified as Prevention, Protect, Pursue, People and Partnership. Aims and actions for improvement are being set against each principle. The group have recognised the need to be strict on the number of actions in order to make them achievable. Prevention priority one will seek to develop a preventative approach to end exploitation across Tees. Three actions have been identified – Review how data is collected from partner agencies in relation to both victims and perpetrators to help inform the development of services and processes. Develop an awareness raising programme for the public on steps they can take to help eradicate exploitation. Gather intelligence from locations where vulnerable people may present to identify high risk locations and target them with information on exploitation in different languages. A similar process has been completed for each of the principles.

In the next meetings the group will consider how success against the actions can be measured and how the strategy will overlap with existing structures such as MAPPA, MARAC and transitions.

The group will aim to have a draft strategy available to present at the June Board meeting. The work around the ways that partner organisations categorise their data is expected to be ongoing at this stage but will not delay the strategy. Once the strategy is completed there will need to be a continuation plan to take the work forward, either via the Operational Leads Sub-Group or by a dedicated group.

DB thanked CN and those involved in the work, adding that the approach appears to be both useful and achievable and will address the concerns raised previously in relation to exploitation across Tees. Restricting the number of actions under each priority is a sensible approach in order to keep the scale of the work achievable and is a good example to take forward for other pieces of work.

Action Points	Action Owner	Deadline
1. Draft Adult Exploitation Strategy to be added to agenda for June meeting	BU	12/06/2024

## Agenda Item 4 | Sub-group and task & Finish Group Update | Presenter: Sub-Group Chairs

### Safeguarding Adults Review – Jill Harrison

The Sub-Group continues to have a lot of activity with a number of SARs ongoing. The scope for a new SAR was agreed at the last meeting, the report for one SAR is now at the final draft stage and one SAR is in the process of having a reviewer appointed, which continues to be a challenge. The Sub-Group continues to monitor a number of action plans. The creation of the Adult Exploitation Strategy discussed under the previous agenda item links to the Molly SAR and demonstrates the amount of work that can be attached to a single action within a plan.

The Bernadette Action Plan was circulated with the agenda for approval by Board members. No queries were raised so the Action Plan was deemed as approved. The report for the Bernadette SAR was presented at the December Board meeting. The report took a different format to previous reports in that it raised a number of questions for Board rather than recommendations. The Action Plan follows the usual format. Some actions have already been completed and work is progressing on others.

Discussion has taken place on the Cross Boundary issue and a thematic analysis of SARs has been carried out resulting in learning to take forward.

At the recent Legal Updates to Board session an issue was raised regarding the use of the term Executive Capacity, which has been used by a number of authors within SAR Reports. Concerns have been raised nationally around the legal basis for use of the term and confusion that this may create for practitioners. The Sub-Group have reviewed public information and learning briefings in relation to this and will continue to do so.

DB added that he has met with the Independent Chair from Sunderland to discuss the Cross Boundary issue and that further meetings are scheduled. The aim is to reach a common understanding on who takes responsibility and the involvement required from other SABs. Existing Legislation does cover this, but in some instances a more pragmatic and flexible approach may be required where it makes sense to do things differently.

### **Communication & Engagement – Neil Harrison**

The Sub-Group last met on 12<sup>th</sup> February. The Terms of Reference for the Sub-group were reviewed and refreshed. Discussion took place around the Annual Survey and a review of this is scheduled to take place over the summer. Priorities for the coming year were agreed and will include 'spotlight on' campaigns on Transitional Safeguarding in conjunction with the Children's Partnerships, Carers linked to Carers Week, World Elder Abuse Day, Discriminatory Abuse and National Safeguarding Adults Week in November. Discussion also took place around a refresh of the Safe Place Scheme.

- **Spotlight on Modern Slavery & Sexual Exploitation Evaluation**

The full evaluation was circulated with the agenda which also includes a one-page summary at the start to provide an overview of the campaign. The campaign took place between 2<sup>nd</sup> – 6<sup>th</sup> October 2023 and included a social media campaign across Twitter and Facebook. The Adult Sexual Exploitation Toolkit was launched and an online conference held on 4<sup>th</sup> October was attended by 380 professionals from across Tees. The conference included various guest speakers, including a lived experience presentation. Many professionals advised that they will now reflect on the language they use when writing case notes and engaging with those with lived experience following this conference. The campaign was successful in raising awareness of Modern Slavery and Sexual Exploitation with positive feedback received from the conference.

- **National Safeguarding Adults Week**

The full evaluation and one page summary were circulated with the agenda. National Safeguarding Adult's Week (NSAW), led by the Ann Craft Trust took place between Monday 20<sup>th</sup> and Friday 24<sup>th</sup> November 2023. Planned activity during the week was coordinated by members of the task and finish group. A multi-agency communication and engagement plan, social media plan and resource pack were developed. Activity across the week included a social media campaign, bus stop campaign, radio advert on TFM, articles in resident's magazines and a radio interview with DB on CVFM. TSAB hosted 3 workshops, with a combined total of 132 professionals in attendance. The week was successful in raising the awareness of Adult Safeguarding.

- **Safeguarding Champion's Event/ Sexual Abuse and Sexual Violence Awareness Week**

The awareness week took place from Monday 5<sup>th</sup> until Friday 9<sup>th</sup> February. An online event for Safeguarding Champions was attended by 76 professionals from across Tees. Attendees received presentations on Sexual Abuse, Fraud, Learning from SARs and Self-Advocacy Group Independent Voices presented on their work with TSAB and the Safe Place Scheme. A full evaluation will be shared at the June Board meeting.

New webpages have been developed in relation to Carers and Working with Autistic Adults following SAR recommendations. Specialist local services have supported with the content including We Care You Care, Stockton Carers, Carers Together, Daisy Chain and TEWV Autism team. The

pages will be published in the coming weeks and will be promoted via campaigns including Autism Acceptance Week in April and Carers Week in June.

DB thanked the group for their work and noted the amount of work that goes into organisation successful campaigns and events. The Safe Place Scheme has been raised during a number of Council meetings and DB added that the Board need to have a better understanding of the scheme and confidence that the locations included are aware of their role and responsibility. An update should be provided to Board at a future meeting. CVFM have been a key supporter of NSAW and DB suggested that local radio stations in other LA areas should be considered for future campaigns.

### **Learning Training & Development Sub -Group – Patrick Rice**

The Sub-Group have not met since the last Board meeting in December but are due to meet on 21<sup>st</sup> March.

- **Trauma Informed Practice Workbook and Managers Guidance**

The training plan for 2023-24 included the development of a Trauma Informed Practice workbook and managers guidance to sit within the portfolio of workbooks the Board already provide for practitioners. The workbook provides practical tools and resources for professionals on adopting a trauma informed approach. The workbook and guidance have been approved by LTD Sub-Group members and a copy was circulated with the agenda for approval by Board members.

- **Modern Slavery Workbook**

The Modern Slavery workbook has been reviewed with support from the Cleveland Anti-Slavery Network Chair. The amended sections have been highlighted in yellow for ease of reference. The workbook has been approved by LTD Sub-Group members and a copy was circulated with the agenda for approval by Board members.

- **Training Plan 2024-25**

The training plan for 2024-25 was circulated with the agenda for approval. The plan incorporates the newly commissioned Trauma Informed Practice training and includes a number of events planned across the year including the Centre of Expertise on Sexual Abuse event to be hosted in conjunction with the Childrens Partnerships, and a learning from reviews event. There have been some changes to the Legal Literacy courses in terms of the number of sessions held across the year and how the training is delivered, taking into account feedback from delegates. This is a draft plan and may be subject to slight changes but it is not anticipated that these would have a significant impact on the budget. The training budget is set at £40,000 and has a current estimated spend of £35,580 which leaves some capacity for any additional learning that may be identified from Safeguarding Adults Reviews.

All documents were approved.

### **Operational Leads Sub-Group – Amy Mahoney**

The Sub-Group met on 18<sup>th</sup> January. The meeting included a guest speaker from Northumbria University and Chair of the Hoarding Partnership. The presentation provoked good discussion, in particular around linking in with colleagues in Health. Some members of the Sub-Group are already members of the partnership, and an invitation to join was extended to other members of the Sub-Group. An update was provided on the Annual Survey, discussion took place on the High Risk Adults Panel (HRAP) and how meetings are being hosted within each LA, the quality of safeguarding concerns and learning from SARs which included some specific actions in relation to diabetes. SBC presented a report on a provider who has completed the RASC process. The agenda includes an item on good practice and good news stories. During this meeting a number of items were highlighted including SBC's work with Harbour to improve links with the domestic abuse service through a co-location arrangement, HBC highlighted their response to an individual who had been released from prison who was a victim of Modern Slavery. HBC's quick response resulted in a positive outcome for the individual. MBC shared their Spotlight Initiative where dedicated workers

are allocated to care homes where concerns have been raised to help them work through actions for improvement; a preventative approach rather than initiating the RASC process.

The Multi Agency Audit on s.117 Aftercare took place in January and included a case from each LA. The theme for the audit was a recommendation from the Adult K SAR. A copy of the collated report was circulated with the agenda. The audit highlighted the complexity of s.117 aftercare and the challenges that it presents for practitioners, especially when duties span multiple LA areas. Mirroring concerns that have been raised nationally in relation to out of area placements and care management oversight by the placing authorities. The cases evidenced collaboration and multi-agency working and feedback has been provided to the practitioners involved. Areas of good practice and areas for improvement were highlighted and actions in relation to these will be taken forward by each LA. Each case also evidenced good practice in relation to professional curiosity and challenge. Both themes are regularly identified within SARs so it is good to be able to evidence positive practice across Tees. The Training Plan for 2024-25 does include training on s.117 aftercare to continue to support practitioners to understand their s117 responsibilities. There is a recommendation that the SAR Sub-Group accept the Audit Reports as evidence against the Adult K Action Plan.

JH noted that some items within the SAR action plans, such as professional curiosity, can be difficult to evidence so it is beneficial to be able to gather evidence through other processes to support the action plans; stressing the importance of capturing examples of good practice rather than just highlighting areas for improvement.

DB suggested that consideration could be given to expanding the Audit Report to include an appendix to detail the areas of good practice.

### **Performance, Audit and Quality Sub-Group – Angela Storm on behalf of Erik Scollay**

The Sub-Group last met on 4th of March. The Group discussed the Q3 data provided by each of the LAs and also for Tees using the new PowerBi report. The discussion highlighted some good preventative work that is being undertaken across Tees. HBC are working with a large care home to ensure Safeguarding Concerns are being submitted appropriately. MBC have introduced 'In the Spotlight' where the data is reviewed and a care home or provider is put into the spotlight to carry out preventative work. RCBC are working closely with the housing team as they continue to see issues arising around this issue and complex cases. SBC supported a total of 3 providers in the RASC process during Q3. Members agreed that the next step for the group is to arrange a half day workshop to discuss the data, look at the overall strategic direction and how the data can be used. Data recording was discussed to ensure consistency across the four LAs on when a concern is recorded into Safeguarding and how repeat occurrences are recorded. Clarification was provided around 'Other Enquiry' where MBC confirmed they only use 'Other Enquiry' when a Concern relates to an individual who is deceased.

### **Policy, Procedures and Practice – Amy Mahoney**

The Sub-Group was established in July to undertake a review of existing guidance and to assist with the development of new guidance. A review of the Decision Support Guidance has been completed and was circulated with the agenda for approval by Board members. The guidance is designed to assist professionals with decision making around when a Concern should progress to a S42 Enquiry. The revised document incorporates recommendations from SARs including reference to Multi Disciplinary Teams and more complex types of abuse. The guidance was approved by members and will now be published and promoted.

<b>Action Points</b>	<b>Action Owner</b>	<b>Deadline</b>
1. Update on Safe Place Scheme to be provided to Board	CE Sub-Group	Once available
2. Consider amendments to the Audit Report to ensure examples of good practice are highlighted	OLSG	17/04/2024



## Agenda Item 5 | ICB QAF Report | Presenter: Chris Piercy

A copy of the ICB QAF Report was circulated with the agenda. Chris Piercy (CP) advised that the process had been challenging due to the fact that ICB are a commissioning organisation. Work was carried out during the audit in order to make the process as meaningful as it could be and the organisation achieved an overall rating of green. A number of areas of best practice were highlighted within the report and recommendations have been addressed.

CP added that ICB are in a process of restructure and roles relating to Safeguarding are still to be finalised. ICB Tees Valley no longer exists and has been replaced by a South Area which includes Durham, Sunderland, South Tyneside and the Tees Valley including Darlington. The Director of Nursing Role will be shared between CP and Jeanette Scott. Within the restructure ICB are aiming to strengthen their Safeguarding function. Adults will have a designated nurse and an assistant. An officer post will also be created to support these roles.

DB congratulated the ICB on achieving a green rating and added that it was positive to see the challenges in relation to the type of organisation being addressed and worked through within the QAF process in order to continue to provide assurance to TSAB.

DB thanked CP for providing an update on the restructure and welcomed him to Board as the representative for ICB. Jean Golightly (JG) has represented the CCG / ICB at Board for a number of years and DB expressed thanks to JG for her input, challenge and energy during this time.

CP will provide a more detailed update on the ICB restructure to the April meeting once all posts have been finalised.

Action Points	Action Owner	Deadline
1. Update on ICB restructure to be provided at the April meeting	CP	17/04/2024

## Agenda Item 6 | Update from OLSG & TSAB Development Sessions | Presenter: Chair

DB thanked everyone that took part in the Operational Leads and Board Development sessions that took place in February. Five key themes were identified as a result of the sessions:

- Safeguarding within Social Care and the risk from people working within these areas. How is this being monitored in order to seek assurance?
- Care Homes and Out of Area Placements. Individuals from Tees placed within other areas and also individuals placed within Tees from outside of the area. A better understanding of this needs to be sought for TSAB and regionally.
- Safe Recruitment. How are individuals recruited to care and support roles, linked to the first point.
- Servicing of Safeguarding when complexities and volumes are continuing to increase. How do we become more efficient? Look at working with other partnerships to avoid the same conversations taking place at multiple groups.
- Inspection. Inspections can be difficult for those within organisations, both in terms of the inspection itself and any commentary that may follow as a result. Leadership needs to be in place to support and manage the outcomes of inspections. Members noted the impact that inspections can have on the confidence of a workforce and their ability to continue to deliver care.

The Strategic Plan is now under review to make any changes needed to incorporate the identified themes. The updated plan will be shared with the Statutory Partners and then presented to Board members at the April Meeting.

DB noted the importance of the Development Sessions and that they should continue in the same format of holding the Operational Leads session first in order to inform the Board session.

Action Points	Action Owner	Deadline
1. Revised Strategic Plan to be shared with Statutory Partners	AM	10/04/2024
2. Revised Strategic Plan to be presented to Board in April	AM	17/04/2024

## Agenda Item 7 | Any other business | Presenter: All

Agenda Item 7	Any Other Business	Presenter: All
	No further items were raised	

Next Meeting Date: **Wednesday 17<sup>th</sup> April 2024**

Time: **9.30am – 12pm**

Venue: **Microsoft Teams**

Minutes approved by Independent Chair:



Date: 15 March 2024

**Appendix 1 - Attendance Matrix**

The table below reflects named members of the TSAB, although deputies have been shaded.

Company	14/02/2024	13/03/2024	17/04/2024	12/06/2024	11/09/2024	09/10/2024	11/12/2024	2
Catalyst Stockton / Hartlepower	0	1	0	0	0	0	0	50%
CB	3	1	0	0	0	0	0	100%
Cleveland Fire Brigade	0	1	0	0	0	0	0	50%
Cleveland Police	1	0	0	0	0	0	0	50%
CQC Board Member (Mlbro, Redcar, Stockton) (committed to attend 2 meetings per year)	0	0	0	0	0	0	0	0%
CQC Board Member (Hartlepool)	0	0	0	0	0	0	0	0%
Durham Tees Valley CRC	0	0	0	0	0	0	0	0%
DWP	1	1	0	0	0	0	0	100%
Hartlepool and Stockton Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
Hartlepool Borough Council	1	2	0	0	0	0	0	100%
HBC Lead Member	0	1	0	0	0	0	0	50%
Healthwatch Hartlepool	1	1	0	0	0	0	0	100%
Healthwatch South Tees	0	0	0	0	0	0	0	0%
Healthwatch Stockton	1	1	0	0	0	0	0	100%
HMP Holme House Prison	1	1	0	0	0	0	0	100%
Middlesbrough Borough Council	1	0	0	0	0	0	0	50%
MBC Lead Member	0	1	0	0	0	0	0	50%
Middlesbrough VDA / Redcar & Cleveland VDA	0	0	0	0	0	0	0	0%
National Probation Service Cleveland	1	0	0	0	0	0	0	50%
North East Ambulance Service (attend for specific agenda items only)	0	0	0	0	0	0	0	0%
North Tees & Hartlepool NHS Foundation Trust	1	0	0	0	0	0	0	50%
Public Health	0	1	0	0	0	0	0	50%
Office of Police & Crime Commissioner (committed to 2 meetings per year)	1	1	0	0	0	0	0	100%
Redcar & Cleveland Borough Council	1	2	0	0	0	0	0	100%
RCBC Lead Member	0	0	0	0	0	0	0	0%
Stockton on Tees Borough Council	1	2	0	0	0	0	0	100%
SBC Lead Member	1	1	0	0	0	0	0	100%
South Tees Hospitals NHS Foundation Trust	1	1	0	0	0	0	0	100%
South Tees Safeguarding Children Partnership	0	1	0	0	0	0	0	50%
Teesside University	0	0	0	0	0	0	0	0%
Tees Esk & Wear Valleys NHS Foundation Trust	1	1	0	0	0	0	0	100%
Thirteen Housing	0	0	0	0	0	0	0	0%
TSAB Independent Chair	1	1	0	0	0	0	0	100%
TSAB Business Unit	7	7	0	0	0	0	0	100%